From: [redacted]
To: Alana Fraser
Cc: [redacted]
Subject: RE: Sacrifice [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]
Date: Thursday, 11 December 2025 11:47:00 AM
Attachments: image001.png
image002.png
image003.png
image004.png
image005.jpg
BI753 Sacrifice memo 11.12.25.docx

Good morning Alana,

Following on from your emails today with [redacted], please find attached an outline of BI-753 (**Sacrifice investigation**) for your consideration.

All of the documents are saved in BI-753 (and BM-15373) but for ease of reference I have listed the main ones below:

(i) Australian War Memorial (AWM) submission to the ACMA;

(ii) ABC Ombudsman's Report;

(iii) iView link to broadcast dated 10 March 2025 (which includes the transcript and a copy of Mr Hitches statement);

(iv) ABC submission to the ACMA dated 22 October 2025;

(v) Copy of the signed CIA; and

(vi) Australian National Audit Office (ANAO) Report [The Auditor-General Auditor-General Report No.21 2023–24 Performance Audit]

If you have any questions, please let me know.

Regards,

[redacted]

[redacted]
Investigations and Compliance Officer
Content Investigations Section

Australian Communications and Media Authority
[redacted]

The ACMA acknowledges First Nations peoples as the Traditional Owners and Custodians of Australia. We respect and celebrate First Nations peoples as the original storytellers and content creators of the lands on which we work and honour the enduring strength and commitment of Aboriginal and Torres Strait Islander peoples to the land, waters and their communities. We pay our respects to Elders past, present, and emerging.



From: Alana Fraser <Alana.Fraser@acma.gov.au>
Sent: Thursday, 11 December 2025 9:39 AM
To: [redacted]
Cc: [redacted]
Subject: RE: Sacrifice [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

OFFICIAL: Sensitive//Legal Privilege

Great thanks [redacted] – apologies I talked to [redacted] about this on Monday so maybe message didn't filter down, but I would like to get a summary from the team on the rationale for the proposed no breach findings before going to LSD so I can get my head around where the team has landed.

I have a catch-up with Carolyn on Monday so if it's possible to get something before then that would be great!

Cheers
Alana

Alana Fraser (she/her)
Australian Communications and Media Authority
[redacted]

OFFICIAL: Sensitive//Legal Privilege

From: [redacted]
Sent: Thursday, 11 December 2025 9:29 AM
To: Alana Fraser <Alana.Fraser@acma.gov.au>
Cc: [redacted]
Subject: Sacrifice [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

OFFICIAL: Sensitive//Legal Privilege

Thanks Alana.

Sacrifice is with me for EL2 review, then (with some minor edits) it will progress to LSD.

A summary in being drafted now to give you some early visibility and assess whether Carolyn will review. I expect this summary will be with you this Friday.

nd

[redacted] is the 2 on Sacrifice and can review the LSD advice when it comes in and provide some support on the CCM paper as needed. Otherwise this will largely be with LSD during [redacted] leave period.

Next Steps & timing:

Due Date	Action	Officer
10 December 2025	Draft preliminary investigation report sent to Manager for review	[redacted]
15 December 2025	Manager feedback on the draft Preliminary Investigation Report	EL2
17 December 2025	Incorporate Manager feedback on the draft Preliminary Investigation Report	[redacted]
18/19 December 2025	Send draft preliminary investigation report to LSD	[redacted]
ACMA HOLIDAY SHUTDOWN 25 December 2025 to 1 January 2026		
17 January 2026	LSD review draft Preliminary Investigation Report	LSD
23 January 2026	CCM Paper updates and drafting following LSD review.	[redacted]
Australia Day	**Public holiday**	
28 January 2026	CCM paper clearance	EL2/ EM
30 January 2026	CCM paper dues to Secretariat	[redacted]
3 February 2026	CCM Meeting – update and/or draft investigation report for consideration	Manager & case officers

[redacted]
Snr Compliance and Investigations Officer

Australian Communications and Media Authority
[redacted]